



## **HEALTH AND WELLBEING BOARD: 25<sup>TH</sup> MAY 2023**

### **REPORT OF DIRECTOR OF PUBLIC HEALTH FOR LEICESTERSHIRE**

#### **JOINT HEALTH AND WELLBEING STRATEGY UPDATE**

##### **Purpose of report**

1. The purpose of this report is to provide the Health and Wellbeing Board (HWB) with an update on the progress of the Leicestershire Joint Health and Wellbeing Strategy (JHWS) 2022-32 since the last meeting of the Board in February 2023.
2. A draft reporting cycle timetable for the subgroup updates has also been included for the Board to note and approve.
3. The report also outlines plans to hold two development sessions by the end of the calendar year to further develop the work of the Board over the next 12 months.

##### **Recommendation**

4. The Board is requested to:
  - i. note the progress made to date;
  - ii. approve the reporting cycle timetable.

##### **Background**

5. Since the approval of the JHWS in February 2022, work to support each of the HWB subgroups (the Children and Families Partnership, Integration Executive, the Staying Healthy Partnership and recently established Mental Health Subgroup) to deliver the Strategy's priorities and identifying their key areas of focus has taken place. This has included developing and building new relationships amongst members and officers to encourage greater partnership working.
6. At the HWB in December 2022, the Board agreed to move the Performance Outcomes report from quarterly to annual reporting. This was to take into account that not all indicators were updated at the same time, or as frequently, resulting in little or no significant change from quarter to quarter.
7. It was also agreed to provide flexibility on reporting for the subgroups of the Board. This was under the proviso that the priority action plans were fully

established and that subgroups adhere to the minimum reporting requirement of annual progress updates.

### **JHWS Progress Update**

8. Progress of the work achieved by each of the sub-groups is summarised below:

#### **Children & Families Partnership**

9. Priority leads have continued to work with partners and other key stakeholders to deliver against the five priority action plans of the current Children and Families Partnership (CFP) Plan, which runs to 2023. The Partnership will be undertaking a review and refresh of the Partnership Plan over the coming months and will seek to align this with the Joint Health and Wellbeing Strategy (JHWS) delivery plan. The updated plan will be shared with the Health and Wellbeing Board for agreement by December 2023.

#### *Priority 1 Best Start for Life (Early Years)*

10. Work to embed support for families throughout the first 1001 Critical Days continues, with a focus on a communications plan to share key messages and practical support with families. A new resource, “Ideas to Help Your Child Thrive by Five” was launched in April 2023. The leaflet was developed in consultation with parents and is being shared with families by council, LPT and UHL staff and is also available on [My first 1001 days](#) webpage.
11. A partnership workshop was held in March 2023 to start work on refreshing Leicestershire’s Maternity and Early Years strategy

#### *Priority 3: Support Families to be Self Sufficient and Resilient (Early Help)*

12. The Early Help Partnership held a workshop session on 10<sup>th</sup> May 2023 to develop a revised action plan and establish task groups and leads for the agreed workstreams.

#### *Priority 5: Ensure Good Physical and Mental Health*

13. Children and Family Services, working with Active Together, continue to co-ordinate the delivery of the DfE funded Holiday Activities and Food (HAF) programme across the county, aimed at addressing holiday hunger and social isolation through the provision of free holiday club places for school aged children in receipt of benefits related free school meals. An annual report for 2022 is attached.

### **Integration Executive**

#### **Current status**

14. Planning for BCF and discharge funding is currently underway. Evaluations have taken place on short term discharge funded scheme from 2022/23 to establish options for continuation of some of these over the next two years.
15. Submission for the 23-25 BCF (now a two year plan) will be submitted in June 2023 to NHS England. This is the subject of a separate report to this meeting and includes a demand and capacity model for intermediate care with investment aligning accordingly in order to deliver against requirements.
16. The Joint Commissioning Group (JCG) and Integration Delivery Group (IDG) plans that align with both the IE priorities and the HWB JHWS life course objectives are all rated green with the exception of 'falls' which is amber. This is due to facing challenges in obtaining data and information from Derbyshire Health United (DHU) which currently runs a Falls pilot across LLR.

### **Success**

17. The Discharge to Access (D2A) work with Newton Europe has been finalised with a transition plan being scoped to remodel intermediate care including D2A and Pathway 0 patients (patients with no support/increased support or care package) across the system.
18. A system Flow summit across partners began in December 2022 with actions taking place against a range of Key Lines of Enquiry (KLOE's) to improve flow across community, acute and discharge functions. This helped to further streamline processes and partnership working with LLR becoming the best performing Integrated Care system overall against a series of discharge metric by April 2023.
19. Integrated locality teams' concept has been piloted in one area to deliver more person-centred care at home. Early performance improvements have been recorded against processes and timescales since it began in December 2022.
20. Reablement and Therapy staff within UHL have joined together in daily progression of patients ongoing care requirements on medical hospital wards. This has enabled health and care staff to have face to face conversations with patients and families and carers to establish the best ongoing requirements for individuals.

### **Challenges**

21. There have been some short-term national priorities which can often conflict or delay more medium and long-term planning and solutions including restrictions around short-term funding. This also links to the challenge of recruitment in all areas of the system to meet growing demand for services.

22. A shortage of nursing care beds in the LLR system is currently an ongoing challenge for both community and hospital requirements.

### Mental Health

23. The Leicestershire Mental Health Group has now met twice since the HWB approved its establishment as the fourth subgroup back in December 2022. Meetings have been well attended with a range of stakeholders, which include the local authority, health colleagues and members from the volunteering community sector.

24. A task and finish group has now been established to determine how to effectively engage people with 'lived experience' with the Leicestershire Mental Health Group.

25. Much of the focus of these initial meetings has been around setting the foundations to enable the Leicestershire Mental Health Group to deliver against priorities drawn from the mental health cross cutting theme of the JHWS, in line with the terms of reference for the group.

26. Some initial areas of focus for the group have included:

- the Community Health and Wellbeing Plans (CHWBP)
- Crisis Cafes
- Dementia Diagnosis rates
- Neighbourhood Treatment recovery teams

27. Next steps will include the development of a dashboard to enable monitoring of progress against priorities. The anticipated JSNA around mental health for adults (complimenting the Children's mental health JSNA) will further inform the work of the group.

### Staying Healthy Partnership

28. A number of workstreams have been progressing since the last HWB meeting. These include:

- Development of scope for joint pilot project around respiratory/asthma and damp and mould.
  - The pilot project aims to implement a consistent approach, across Leicestershire, to identify damp and mould hazards within households, at the earliest point. This project would also help to close a gap in service delivery with Housing and Primary /Secondary Care being more joined up in the prevention of respiratory conditions by establishing clear pathways and training.

- Health in Planning / Active Environment - Public Health, ICB and Active Together colleagues are continuing to collaborate on this workstream, embedding health through the local planning system, in partnership with the Town and Country Planning Association (TCPA).
- Pilot work continuing around hot food takeaway policy within Local Plans.

29. There is some concern across the partnership around the pressures of funding cuts and how that will impact on future prevention activities. A workshop has been planned to help understand what the risks are and agree a collective approach to help mitigate against them.

### **Reporting Proposals**

30. A proposed forward plan for the reporting cycle has been drafted for progress updates to the Board. Guidance has been sought from both the County Council's Business Intelligence Team, in relation to when the data is updated, and from the subgroups in relation to their workplans and priorities. Members will continue to receive quarterly progress reports on the JHWS, but it will allow the subgroups enough time between updates to action priorities and demonstrate outcomes. The proposed timetable is detailed below:

<b>HWB Subgroup</b>	<b>HWB Meeting (2023)</b>
The Children & Families Partnership - <i>(Best Start for Life)</i>	February and September
Integration Executive - <i>(Living &amp; Supported Well / Dying Well)</i>	May
Staying Healthy Partnership - <i>(Staying Healthy, Safe &amp; Well)</i>	May
Mental Health - <i>(Mental Health)</i>	December

31. The intended proposal will provide a focus for each subgroup, which will be linked to the performance indicators (provided by Business Intelligence), to allow a deep-dive into the relevant life course stage – highlighting successes and any challenges for the HWB to support and add value to. The update reports will be provided by the subgroups themselves to provide greater detail and a richer narrative into the work being undertaken. This will allow the subgroups to 'spotlight' specific priority areas of focus where the biggest impact can be made.
32. This will not only reassure the Board that the JHWS is being delivered but will raise the profile of each of the subgroups and the valuable contributions being made to improve the health and wellbeing outcomes for our communities.
33. It is worth emphasising that the proposed timetable is a minimum requirement and should any of the subgroups wish to bring anything to the HWB outside of this, it will be encouraged. As part of the evolution of the Board - moving

towards a more partnership approach, to bring the agenda to life and be relevant to all members – it is hoped the proposed reporting timetable for updates will allow for this to develop.

34. Following approval from the Board members, it is expected that the reporting timetable will come into effect from September 2023.

### **Additional Updates & Developments**

35. As raised during the recent 1:1s with HWB members, it was acknowledged that holding regular development sessions outside of the formal structure of the Health & Wellbeing Board meetings is something the Board would benefit from. Enabling greater discussions around specific priority areas will allow members the opportunity to look at how collectively they can achieve the best outcomes.
36. Two development sessions have been scheduled for this calendar year; the first to be held in the summer and the second over the winter. Over the coming months the structure of each session will be shaped and agendas finalised.
37. To build on the partnership approach, members may be asked to contribute to the shaping of the agenda and content to ensure discussions are meaningful and collaborative, with some tangible actions to take forward.
38. As part of the evolution and strengthening of the HWB, and following on from the recent 1:1s, a short survey is being drafted to further seek the views of Board members. It is anticipated that this will help shape and feed into the discussions of the first development session. The survey will be circulated to members in the next few weeks.

### **Communication and Engagement**

39. A Communications Plan has been developed with the County Council's communications team to promote the JHWS, which includes the video, Easy Read and Plan-on-a-Page document. A soft launch is planned throughout May and June with further ongoing promotional activity thereafter.
40. Exploration of the website development to promote the Health and Wellbeing Board is underway.

### **Background papers**

## The Joint Health and Wellbeing Strategy 2022-32

<https://www.healthandcareleicestershire.co.uk/wp-content/uploads/2023/02/Health-and-Wellbeing-Strategy-2022-2032.pdf>

### **Officer to contact**

Mike Sandys, Director Public Health

Email: [Mike.Sandys@leics.gov.uk](mailto:Mike.Sandys@leics.gov.uk)

Joshna Mavji, Assistant Director, Public Health

Email: [Joshna.Mavji@leics.gov.uk](mailto:Joshna.Mavji@leics.gov.uk)

### **Relevant Impact Assessments**

#### Equality and Human Rights Implications

41. The JHWS has a cross cutting theme to reduce health inequalities and is linked into the wider LLR Health inequalities framework. A full Equality and Human Rights Impact Assessment (EHRIA) was undertaken when developing the Strategy. A review of the EHRIA will be completed on an annual basis to align with the annual review of the Delivery Plan.

#### Crime and Disorder Implications

42. To ensure crime and disorder implications are considered, links to the Leicestershire Safer Communities Strategy Board and wider Office of the Police and Crime Commissioner have been made through attendance at the JHWS Project Board and working groups established to progress the JHWS. The Staying Healthy, Safe and Well priority will ensure the health considerations of the Communities Safety Strategy Board are linked into the HWB and colleagues are also represented at the Children and Families Partnership Board.

#### Environmental Implications

43. The JHWS uses the Dahlgren and Whitehead (2006) social model of health to recognise the importance of the wider determinants on health on our health and wellbeing. This includes the importance of the impact of the environment in which we are born, live and grow. To ensure environmental implications are considered, links to the County Council Environment and Transport

department and Public Health department have been made through attendance at the JHWS Project Board and working groups. There will also be Environment and Transport attendance at future Staying Healthy Partnership sub-group. Key priorities have been identified such as air quality, access to green space, active transport and having healthy places.

#### Partnership Working and associated issues

44. Success of the JHWS and delivery of strategy commitments, is dependent on high quality, trusted partnership working and ownership. Through developing an alliance approach, it is hoped that further progress can be made across multiagency boundaries to improve the health and wellbeing of the Leicestershire population. The aim is for a JHWS that is developed and owned across the partnership.